At HUP: Area’s First Successful Lung Transplant

The first successful isolated lung transplant in the Delaware Valley was performed January 1 by Dr. Larry Kaiser at HUP. The medical center is the only facility in the area with approval to perform isolated lung transplants. Dr. Kaiser is one of only a handful of surgeons world-wide trained in the delicate procedure.

Dr. Kaiser, director of lung transplant and lung cancer programs at HUP, performed the single-lung transplant on Roxanne, a 34-year-old woman with emphysema. “This heralds the onset of HUP’s lung transplant program and completes the medical center’s ability to perform transplants of all solid organs: heart, liver, kidney, pancreas, and now lung,” he said. “Very few medical centers in the country have the capabilities to transplant all live.”

“With the addition of isolated lung transplants to our already outstanding Multi-Organ Transplant Program, Penn Medical Center stands as the leading healthcare institution in the Delaware Valley for transplant procedures,” said Wilbur B. Pittinger, executive director of HUP and vice president of the medical center.

Following a single lung transplant, the survival rate for one year ranges between 75-80 percent. According to Dr. Kaiser, the lung transplantation might be indicated for various disorders, such as emphysema, pulmonary fibrosis, and pulmonary vascular disease. Isolated lung transplants are more advantageous for some patients who previously would have had to undergo a more comprehensive heart-lung transplant. “Many patients who are candidates for lung transplants have normal hearts or have heart disease that’s reversible with a lung transplant, explained Dr. Kaiser. “As isolated lung transplants have become more successful, the indications for heart-lung transplants continue to decrease.”

Another advantage to lung-only transplants is the greater availability of donor organs. “In terms of pure mathematics, three patients can potentially benefit from one donor as opposed to only one patient who would receive a heart-lung transplant. Two patients receive single lungs, and one patient receives a heart, versus one heart-lung, Dr. Kaiser added.

Those who wish to register as potential organ donors can obtain a donor card by calling the Delaware Valley Transplant Program at 557-8091.

The following memorandum was sent to all department chairs of the School of Arts and Sciences by Dean Rosemary A. Stevenson Tuesday, January 14.

SAS: Academic Year 1992-93 Budget Limitations

In the characteristics that really matter—research, teaching, service, and collegialship—the School of Arts and Sciences is a wonderful place to be. We have a strong organizational culture and good positive momentum. The faculty has a good sense of who we are and what we do. In contrast, when I came here in 1979, the School was still groping toward definition. I am very positive about our future directions. But—and there is a big but—as you are all well aware, economic and political constraints are creating problems for higher education. As a consequence, at least in the short run, we need to move with extreme caution in order to insure the long-run health and vitality of the School.

The projections that I have made for the School of Arts and Sciences indicate that our budgets will be exceptionally tight for the next year or two. The University is convinced that increases in tuition must be kept well below the increases that were common during the past decade; the levels of the appropriations from the Commonwealth of Pennsylvania cannot be predicted with confidence; and the rate of indirect cost recovery from external grants will almost certainly be reduced. While we expect some relief from the Campaign for Penn, the full effect of the receipts from the pledges to that campaign will not be felt for several more years.

The coming academic year looks particularly difficult. I have decided that the following actions, while very painful, are necessary to maintain the fiscal integrity of the School:

1. All searches for senior (tenured) faculty must be placed on hold, effective immediately. Offers that have already been made will be honored, but no additional offers may be made. The only exceptions to this suspension are those fully-endowed chairs that can only be awarded to newly-appointed faculty members.

2. All appointments of junior faculty are also being placed on hold, again with the understanding that offers already made will be honored. We will permit a few additional offers to be made, particularly in those areas where our teaching and research mission would otherwise be at serious risk. Decisions on these additional offers will be made only after I have had an opportunity to review each of them.

3. The number of support staff throughout the School will be reduced by at least ten positions. I expect that the budget will also be exceptionally constrained in all other areas, including current expense, equipment, and part-time personnel.

I deeply regret the necessity of taking such drastic action. As you know, many other universities are having similar, or even more extreme, problems. While I do not wish to minimize the impact of these problems, I am convinced that by making very selective use of our resources we will be able to preserve both our fiscal integrity and our intellectual strengths.

— Rosemary A. Stevens, Dean

Ivy Day: Candice Bergen, television’s Murphy Brown, left Penn during her undergraduate days to take up her career as a photojournalist and actress. She comes back this spring as the senior class’s choice for Ivy Day speaker on May 16.

The following memorandum was sent to all department chairs of the School of Arts and Sciences by Dean Rosemary A. Stevenson Tuesday, January 14.
A Call for Faculty Volunteers

In a few weeks the Senate Executive Committee will put together a list of suggested nominees for a wide range of committees to which it appoints faculty members. The Senate Executive Committee invites interested members of the standing faculty to volunteer for committee service. SEC will then vote on the list of nominees to constitute the committees. This means that volunteering is not a guarantee of appointment.

SEC makes faculty appointments to the following committees: Academic Planning and Budget Committee, Committee on Open Expression, Council Committee on Research, Research Foundation, Faculty Liaisons to Trustee Committees (Academic Policy, Budget & Finance, External Affairs, Facilities & Campus Planning, Student Life, University Responsibility), Senate Standing Committees (Administration, Faculty, Publication Policy for Almanac, Students & Educational Policy), Chair of the Faculty Grievance Commission, Hearings List for the Faculty Grievance Commission, Student Judicial System Hearing Board, Fraternity/Sorority Advisory Board.

When the SEC vote is tallied those nominees receiving the highest number of votes will be contacted regarding their appointment, in most cases at the end of the spring term. Please note that an invitation to serve on certain committees is extended by the President or Provost, but the majority of the committees are appointed by the Faculty Senate.

“The [Senate] committee titles shall be generally suggestive, but not restrictive, of the matters that may be referred to the committees.” (Rules of the Faculty Senate, 1989, p. 27.) If you have any questions regarding the length of term or work of the committees listed above, please call me or Faculty Senate Executive Assistant Carolyn P. Burdon at 898-6943. Please submit your names to us as soon as possible.

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The following statement is published in accordance with the Senate Rules. Among other purposes, the publication of SEC actions is intended to stimulate discussion between the constituencies and their representatives. We would be pleased to hear suggestions from members of the Faculty Senate. Please communicate your comments to Senate Chair Louise Shoemaker or Executive Assistant to the Chair of the Faculty Senate Carolyn Burdon, 15 College Hall, Ext. 8-6943.

Actions Taken by the Senate Executive Committee
Wednesday, January 15, 1992

1. Academic Planning and Budget Committee. A report by the Past Chair of the Faculty Senate on the recent meeting was discussed.

2. Senate Committee on Committees. Nominations were made for the seven openings on the committee. The Faculty Senate Chair and Past Chair serve as non-voting ex officio members.

3. University Council Committee on Undergraduate Admissions and Financial Aid. Discussion with the Council committee chair focused on abolishing the Council committee and on restoring the faculty’s statutory responsibility for curriculum and admissions. The latter is to be achieved through the Provost’s Committee on Undergraduate Admissions and through faculty admissions committees in each of the four undergraduate schools as recommended by the Faculty Senate and approved by the Provost. The Senate Committee on Students and Educational Policy will continue to monitor admissions. It was noted that the matter is on the agenda of the January 22 University Council meeting for action. [See chronology on page 6 of this issue.]

4. Proposal by Human Resources. SEC heard a presentation by the Acting Vice President for Human Resources regarding initiatives to foster an efficient and ethical workplace. It was suggested that the same thoughtful consideration be given to the faculty.

5. Personnel Benefits. The Personnel Benefits Committee chair stated that the committee sees benefits as part of the total compensation package and went on to describe the difficult decisions that need to be made due to rapidly rising health care costs. Director of Human Resources for Total Compensation reviewed specific costs and proposed increases and said they are trying to devise the best plan for the most people at a cost the University can handle. SEC emphasized that these are recommendations from that committee and are not decisions. Discussions with the Faculty Senate Executive Committee are the appropriate way to inform the faculty and provide for faculty discussion. SEC had no objections to the proposed changes.

Reminder: Nominations for Deputy Provost

Nominations and applications for the position of Deputy Provost, currently held by Dr. Richard Clelland who will retire this year, are now being solicited by the search committee. Candidates must be members of the University community.

The Deputy Provost is asked to deal with faculty issues of all kinds throughout the University and to provide the Provost with major advice and help on all important policy issues, including appointments and promotions, affirmative action, grievances, and personnel matters. He or she must be someone with whom the Provost, in the words of the faculty handbook, “can establish a close personal rapport.”

The cut-off date for nominations and applications will be January 31, 1992. As much information as possible should be supplied along with the names of those nominated. Please contact Mrs. Linda Koons who staffs the committee, Provost’s Office, Ext. 8-8669, or Professor E.H. Bowman, who chairs the committee, Wharton School, Ext. 8-1094.

— Office of the Provost

Dr. Irving Kravis
1917-1992

Dr. Irving B. Kravis, the University Professor emeritus of Economics who was known internationally for his work on price comparisons, died on January 3 at the age of 75.

After taking his degrees at Penn—the B.A. in 1938, M.A. in 1939 and Ph.D. in 1947, Dr. Kravis joined the faculty as assistant professor in 1949, rising to full professor by 1956. He became University Professor in 1980.

Twice chairing his department—in 1955-57 and again in 1962-67—he also served in 1958-60 as associate dean of the Wharton School (where economics was lodged until the creation of SAS in the mid-70s); chaired the Faculty Senate in 1978-79; served as consultant to national and international agencies; directed the U.N. International Comparison Project from 1968-82; and published several books and over 100 papers. He continued to publish after his retirement in 1987.

Dr. Kravis was a Fellow of the American Association for the Advancement of Science, the American Academy of Arts and Sciences, and the Econometric Society. Among other honors he received the Shiskin Award for Economic Statistics in 1987, a Guggenheim Fellowship in 1967 and a Ford Foundation Fellowship in 1961. Among his consultancies were the Organization for Economic Cooperation and Development, the U.S. Department of State and Department of Labor, the Federal Reserve Board, the United Nations and the World Bank.


Dr. Kravis is survived by his wife, Dr. Lillian Kravis; his sons, Dr. Robert and Dr. Nathan Kravis; his daughters, Dr. Ellen Hammerger and Marcia Kravis; six grandchildren and a sister.

Contributions in his memory may be directed to the Irving B. Kravis Award for Distinction in Teaching and Economics at the University of Pennsylvania.

Memorial Service: Dr. Kravis

The University community is invited to a memorial service for Dr. Irving Kravis on Sunday, March 1, at 3 p.m. in Bodek Lounge, Houston Hall.
1. No secular or religious holidays are formally recognized by the University's academic calendar. However, in setting the academic calendar for each year, the University does try to avoid obvious conflicts with any holidays that involve most University students, faculty, and staff, such as July 4, Thanksgiving, Labor Day, Christmas and New Year's.

2. Other holidays affecting large numbers of University community members include Martin Luther King Day, Rosh Hashanah, Yom Kippur, the first two days of Passover, and Good Friday. In consideration of their significance for many students, no assigned work may be required on these holidays. Students who wish to observe such holidays must inform their instructors within the first two weeks of each semester of their intent to observe the holiday even when the exact date of the holiday will not be known until later so that alternative arrangements convenient to both students and faculty can be scheduled.

3. The University recognizes its responsibility to promote environmentally sound practices. Students who make such arrangements may be excused from examinations and other regular classes or seminars or from attendance at other events on the dates specified above. Students who wish to observe such holidays must inform their instructors within the first two weeks of each semester of their intent to observe the holiday even when the exact date of the holiday will not be known until later so that alternative arrangements convenient to both students and faculty can be scheduled.

4. Faculty should realize that J day before the published date of any holiday, will be observed around April 4.

A Reminder: Spring Term Observances

1. No secular or religious holidays are formally recognized by the University's academic calendar. However, in setting the academic calendar for each year, the University does try to avoid obvious conflicts with any holidays that involve most University students, faculty, and staff, such as July 4, Thanksgiving, Labor Day, Christmas and New Year's.

2. Other holidays affecting large numbers of University community members include Martin Luther King Day, Rosh Hashanah, Yom Kippur, the first two days of Passover, and Good Friday. In consideration of their significance for many students, no assigned work may be required on these holidays. Students who wish to observe such holidays must inform their instructors within the first two weeks of each semester of their intent to observe the holiday even when the exact date of the holiday will not be known until later so that alternative arrangements convenient to both students and faculty can be scheduled.

3. The University recognizes its responsibility to promote environmentally sound practices. Students who make such arrangements may be excused from examinations and other regular classes or seminars or from attendance at other events on the dates specified above. Students who wish to observe such holidays must inform their instructors within the first two weeks of each semester of their intent to observe the holiday even when the exact date of the holiday will not be known until later so that alternative arrangements convenient to both students and faculty can be scheduled.

4. Faculty should realize that J day before the published date of any holiday, will be observed around April 4.
The following report of the Council Committee on Libraries was prepared by Malcolm Campbell, current Committee Chair, and Patricia Renfro, Library Administration, from notes provided by the former Chair, William Reinhardt, now at the University of Washington. [The full membership of the 1990-91 Committee was:  
Adel Allouche (Oriental Studies)  
Ron Bobroff (C’91)  
Malcolm Campbell (History of Art)  
Joseph Farrell (Classical Studies)  
Gary Hatfield (Philosophy)  
Toby Holbreich (C’92)  
George Justice (GAS)  
Ruth Lindeborg (GAS)  
Karina McGowan (Pediatrics)  
Loretta Miller (Military Science)  
William P. Reinhardt (Chemistry), Chair  
Joseph Tarvin (Communications)  
Paul Mosher (Vice Provost/Director of Libraries, ex officio)  
Patricia Renfro (Recorder, ex officio) ]

During the year the Committee met seven times. In the fall semester 1990, the major agenda item was a review of the Committee’s report on the financial state of the University Libraries, formulated during 1989/90. A preliminary draft of the report was released to Provost Aiken, who joined the Committee for a detailed discussion of the library budget and the projected Five Year Plan prepared by the Director of Libraries to meet current library needs, to build collections, and to reverse the declining status of the University Libraries among peer institutions. This meeting was extremely useful to the Committee and led to several revisions of the proposed report which was subsequently published in the November 27, 1990 Almanac. The budgetary support of the University Libraries remains a major concern of this Committee, one that warrants continued oversight during the current academic year.

The second phase of Committee activity was based on a report researched and prepared by its student membership: Ronald Bobroff (C’91), Toby Holbreich (C’92), George Justice (GAS) and Ruth Lindeborg (GAS). As members of the College and of the Graduate School of Arts and Sciences, the student representatives to the Council Committee were all users of Van Pelt Library. Their report therefore focused on their experience in using this Library. The Committee suggested that the report, and the useful discussions and recommendations that were its outcome, could provide a model for student comment and evaluation of other libraries at Penn.

The Student Report identified a number of issues relating to the Van Pelt collections, services and facilities, and proposed solutions to these. The Committee discussed the issues and proposals extensively with Library staff members and made a number of recommendations for future action. Listed below are extracts from the Student Report defining the issues (in bold typeface), followed by the Committee’s recommendations and a current status report on these (in brackets). — M.C. and P.R.

### Student Representatives’ Proposal to the Council Committee  
**February 1, 1991**

**Ronald Bobroff (C’91)**  
**George J. Justice (GAS)**  
**Toby Holbreich (C’92)**  
**Ruth Lindeborg (GAS)**

The 1989/90 Council Committee Report looks to the long range health and growth of the libraries, especially the expansion of acquisitions and services in keeping with the Provost’s overall academic plan. Our report of concerns complements the Council Report’s goals. Rather than focusing on external measures and long term goals, however, the issues we raise and suggestions we make stem from a pragmatic, use-oriented perspective. Our focus is how present Van Pelt facilities might work better for two of the libraries’ largest groups of patrons: undergraduate and graduate students.

### Collections and Use

**Issue: Access to and use of sixth floor collections.** In general, patron services on the sixth floor are inadequate. Furness Collection hours are unpredictable and access is difficult. To a lesser extent this is a problem as well with the Rare Book Room, the Saturday hours of which are appreciated by students who are occupied by classes or teaching for much of the weekdays. Because all business is conducted now at the desk in the Rare Book reading room, the room itself is noisy and difficult to work in. And while it is understandable that xerographic copying of rare books can be damaging and so is a mostly prohibited activity, hand-copying pages one at a time by pencil is an inefficient way of reproducing information.

**Committee recommendations:**
- **Change hours to make evening access available, e.g., Tuesday and Thursday 1-8 p.m. Then keep hours consistent. Try to expand weekend access.** [During the Fall 1991 semester the Department of Special Collections continued to offer some Saturday openings. Current staffing levels unfortunately cannot accommodate evening hours. The Furness Collection reading room is now open Monday through Friday from 9:00 - 4:45; the same hours as the Special Collections Department.]
- **Complete the cataloging of the collections in Franklin—the online catalog—as current non-inclusive multiple access points to the collections can be a major problem.** [This is one of the Library’s top Five Year Plan priorities. Using Pew funding and existing staff resources the Library has an ongoing re-cataloging program for Special Collections.]
- **Move patron consultations to offices.** [Patron registration now takes place outside the Reading Room. Staff are making a concerted effort to ensure that patron interaction does not disturb other readers.]
- **In the longer range, change the physical arrangement of the sixth floor, to facilitate more efficient use of reading room space.** [A major planning effort is underway.]
- **Provide PC’s with PennNet access.** [This will be an integral part of the new design for the area.]
- **Publicize Special Collections resources better so that they are used more, making clear their relation to Franklin.**

**Issue: Books in heavy demand.** Students and faculty alike experience frustration trying to obtain core works in their fields of research. In many cases faculty can minimize this problem by purchasing such texts. But undergraduate students rarely need these books after graduation and graduate students can only afford to purchase a limited number of books at this point in their careers. The problem is especially acute in fields that have experienced steady and significant growth in major and course enrollments.

**Committee recommendations:**
- **Bibliographers should track “hot books,” be they old or new, talk to faculty and students, know their subject areas, use information from the automated circulation system—and should order adequate numbers of copies.** [This recommendation has been discussed with all bibliographers, and the Library will make an effort to order this category of material. Faculty and students should not hesitate to make their needs known to the bibliographers who are listed in library guides and in PennInfo. Information from the automated circulation system is currently used to monitor some use data, and more will be extracted in future.]

(continued)
Consider the utility of placing “hot books” on reserve. [This approach has been discussed but is not considered by staff to be as effective a solution as the approach described above.]

Review seminar room collections; keep the ones that are working and turn other seminar rooms into group-study facilities, etc. [A review of seminar rooms is in process to restructure those that have the potential to work well and to reallocate space for those that do not.]

Services

Issue: Orientation. At the present time, many students are inadequately prepared to make full use of library resources. They are often unaware of orientation programs offered by the library or are not persuaded of the importance of learning about the resources. This results not only in missed educational opportunities but in wasted staff and resource time. (continued)

Committee recommendations:

— Do a better job of contacting people who teach freshmen seminars, etc.—explain clearly what the library can offer. [During the summer all faculty teaching freshman seminars received personal letters from the Van Pelt Reference Department explaining the value of course-related library instruction, and inviting them to schedule sessions with librarians. A number of faculty members took advantage of this opportunity.]

— Consider offering regular (bi-weekly) sessions on the use of Franklin, etc. [The Libraries offer a wide range of training sessions and orientation tours, many of which include demonstrations of Franklin. Sessions are widely advertised in flyers, the DP, Penn Printout, and now also in PennInfo.]

— Periodically reassess target constituencies; try to identify times when students really need to improve their library skills, e.g., seniors, honors students, etc. [In an effort to address this need, the Van Pelt Reference Department is offering daily small group tours through November and December 1991, focusing on the interests and needs of students in the group.]

— Work with SCUE on the upcoming Practical Scholar. [In process.]

Issue: Interlibrary loans. New fields of study and gaps in the University’s holdings of periodicals and books make interlibrary loan a critical component of research for Penn community members. Student users have encountered the following major problems with this service:

1. Students whose fields of research are not served adequately by Penn libraries quickly exhaust their semester quota of 20 free requests. For such students (typically on tight budgets), the cost of obtaining materials can become prohibitive.

2. The lag time between request and receipt of materials is often excessively long—sometimes as long as a month.

Committee recommendations:

— Increase the limit for the number of free in-house photocopied materials per semester. Continue to review frequently requested titles with the bibliographers. [The limit for free photocopies is reviewed each academic year. The maximum number was increased in September 1991. Bibliographers continue to review frequently requested titles.]

— Continue to work to improve delivery time using fax and scanning technology. [An informal study of turnaround time was undertaken in the Fall 1990 and Spring 1991 semesters. Average turnaround time was eleven calendar days. The study highlighted areas of delay which are under review. The Interlibrary Loan Department is a national leader in the use of scanning technology for the transmission of documents and continues to increase use of this rapid and effective delivery mechanism.]

Issue: Due dates. While faculty have one-year borrowing privileges and do not have to pay fines for overdue books, graduate students have an eight-week borrowing period and must pay fines for overdue books. Because graduate students often need books for extended periods of time, books often become overdue as a result not of laziness or desire to keep books permanently, but because keeping track of which book is due when is a nightmare. Undergraduates writing senior projects still must abide by the undergraduate four-week loan period; thus they face many of the problems faced by graduate students engaged in major projects.

Committee recommendations:

— Explore the possibility of implementing three fixed due dates for graduate students who use Van Pelt. [The Library will discuss this recommendation with GAPSA.]

— Expand the number of study carrels available for undergraduates writing senior projects, in order that they can take advantage of an extended loan period (one academic year). [The number of carrels was increased for the Fall 1991 semester.]

Issue: Shelving. Now that many items formerly listed only in the card catalog are in Franklin and patrons have better access to library materials, they use this access to examine and take out a larger number of books. Thus there is a continuing problem with books officially being in the library but not yet shelved in their normal places. These books are practically inaccessible.

Committee recommendations:

— Increase staffing.

— Where shelving backlogs become unavoidable because of inadequate staffing, organize overflow shelves so that readers can find materials during the shelving delay. [This practice has now been adopted.]

[NOTE: The Van Pelt shelving situation has improved substantially since February 1991 when the Student Report was written. At that time significant staff shortages resulting from unusual but unavoidable staff turnover had a negative impact on reshelving.]

Issue: Closing procedures. At present, alarms begin to ring 20 minutes before Van Pelt closes, a premature interruption of work for many users. Furthermore, the staff turns off all lights for several minutes during closing procedures. Women students in particular find the practice irresponsible, especially given the history of sexual harassment and assault in University facilities.

Committee recommendations:

— Advertise library hours to reflect actual closing times (e.g., 11:45 p.m. on weekdays), and begin closing procedures after that time. [Van Pelt hours have been adjusted for the Spring 1992 semester and the effectiveness of this will be evaluated.]

— Investigate the possibility of increasing the emergency lighting in the stacks. [A cost study is in process. Funds permitting, additional lighting will be installed.]

Issue: Opening and closing times of the Library. Students express varied concerns about the opening and closing times of the library. An overwhelming number of those surveyed feel that the library opens too late on Sundays and that the libraries’ hours should be extended even more than they already are during exams.

Committee recommendation:

— Monitor entrance and exit statistics to identify the need for changes in scheduled openings. [Monitoring is ongoing. Sunday opening times are under review.]

Issue: Seminar and Conference Rooms. It is difficult to find a small room in which study groups can meet and discuss their class materials without disturbing other students. Also, there are many unused rooms throughout the library that remain locked. Many patrons would like to be able to have access to these rooms.

Committee recommendation:

— Review and reallocate some seminar room space in the Van Pelt stacks to accommodate the need for group study space. [A review of seminar space is in process.]

Issue: Food policy. At present, the policy is that absolutely no food or drinks can be brought into the library. The only enforcement of this policy is the fact that if the guard who checks IDs sees you blatantly carrying in food, it will be taken from you. For students who spend long stretches of time in the library, this policy is extremely frustrating. The current policy forces students surreptitiously to bring food into the library. Pragmatically speaking, what we have now is a policy that cannot work.

Committee recommendation:

— Develop a plan to locate and operate a cafe in the Van Pelt Library. [Discussions with the University Administration indicate that this is not a feasible proposal at this time.]
Below and at right are documents the University Council will consider in debating the proposal to discontinue a Council committee on undergraduate admissions and financial aid. Also on the opposite page, a resolution on bicycles, from the safety and security committee.

Chronology Regarding Undergraduate Admissions Committee

March 9, 1990 after years of faculty concern about admissions within the School of Arts and Sciences and the desire to return the setting of admissions goals and admissions decision-making to the hands of the faculty, the Senate Committee on Students and Educational Policy proposed a new high-level committee to the Faculty Senate Executive Committee.

April 4, 1990 the Senate Executive Committee minutes state:

“Proposal for a Provost’s Committee on Undergraduate Admissions” from the Senate Committee on Students and Educational Policy. Professor Gale, Chair, discussed the operational issues of the report; one committee to be composed of the President, Provost, Dean of Admissions, four faculty members, and one undergraduate student should be set up to discuss short- and long-range admission policies…

Concerns were expressed by SEC members on the continued existence of the Council Committee on Undergraduate Admissions and Financial Aid and the input from SEC. Nevertheless, it was moved to endorse the proposal as presented by the Committee on Students and Educational Policy. The motion was adopted…”

April 30, 1990 letter from Faculty Senate Chair R. Davies to Provost Michael Aiken reads as follows:

“At its meeting of April 4, 1990, the Senate Executive Committee adopted the following proposal, noting that the Provost should understand that the Faculty Senate will continue to have a lively involvement in admissions.

“In an effort to rationalize the committee structures responsible for reviewing undergraduate admissions policy, the Senate Executive Committee recommends that a standing Provost’s Committee on Undergraduate Admissions be established, in lieu of the current committee structures outside the schools associated with admissions policies. This committee should be composed of the President, Provost, Dean of Admissions, four faculty members (one to be selected by the deans of each of the four undergraduate schools with the advice of the school’s admissions committee), and one undergraduate student. The committee should meet at least twice per year to discuss both long-range and short-range admissions policies and goals at the University. This committee will be responsible for reviewing Provost’s undergraduate admissions in the broadest sense, i.e., the types of students we want to have at Penn and what must be done to encourage them to matriculate at Penn.

“This is a formal transmission of the proposal with the recommendation that you implement it. This would then require a proposal by the Council Steering Committee to amend the University Council Bylaws to modify or delete the charge to the Council Committee on Undergraduate Admissions and Financial Aid.”

June 13, 1990 Council of Undergraduate Deans attended by Past Chair Robert Davies and Chair-elect Louise Shoemaker of the Faculty Senate to discuss the proposal for a new admissions committee where the recommendation was well received.

November 8, 1990 Council Committee on Undergraduate Admissions and Financial Aid held its first meeting of the academic year with Faculty Senate Chair Almarin Phillips and Provost Michael Aiken in the Provost’s office to discuss the proposal that would possibly lead to abolition of the Council committee.

January 30, 1991 University Council Steering Committee held preliminary discussion after hearing Faculty Senate Chair Phillips’ explanation of Senate Executive Committee proposed new committee that would restore admissions policy and decision-making to the faculty, as well as eliminate committee redundancy. Student members of Steering concerned there would be no student input in admissions. Discussion was scheduled to continue at next Steering meeting.

February 27, 1991 Council Steering Committee resumed discussion. Responding to student member request Faculty Senate Chair Phillips reiterated the Faculty Senate’s rationale for establishing a new high-level committee. Faculty are empowered by the Statutes of the University to set admissions standards and policies. This will be insured through establishing admissions committees in each of the four undergraduate schools, which can if they wish have student members, and through the new Provost level committee. The Faculty Senate will continue to monitor, not set, policy. Student members of Steering continued to object to absence of direct student involvement in admissions. No motion was before Steering so the item was removed from the agenda for the time being.

April 24, 1991 Council Steering Committee resumed discussion. Responding to Faculty Senate Chair Phillips’ letter to Provost Michael Aiken in the Provost’s office, the Council Committee on Undergraduate Admissions and Financial Aid was in the process of being appointed despite existence of the Senate Executive Committee’s unresolved recommendation for new undergraduate school admissions committees and a Provost committee. Steering instructed Steering Chair Phillips and Provost Aiken to bring a motion to Steering May 15, 1991.

May 15, 1991 Council Steering Committee discussed the resolution and placed it on the agenda May 15, 1991 [see text, opposite page] and placed it on the September Steering agenda.

September 25, 1991 Council Steering Committee discussed the May 15, 1991 and it was tentatively placed on the agenda of the October University Council meeting but due to more pressing items was subsequently deferred until the November Council for discussion.


December 11, 1991 University Council discussed proposal to modify or delete the charge to the Council Committee on Undergraduate Admissions and Financial Aid. Past Senate Chair Phillips repeated the background and Provost Aiken concurred. Admissions Committee Chair Peter Wilding urged continuation of the Council Admissions Committee citing it is the appropriate conduit, it represents all constituencies, and there is no problem with overlap or conflict with the Provost admissions committee. Provost Aiken emphasized that there is overlap and a great deal of staff time is expended going over studies and that the redundancy is wasteful. Professor Phillips pointed out that the faculty does not regard the Council Committee as having jurisdiction-it is the faculty’s jurisdiction as set out in the University Statutes.

January 15, 1992 Senate Executive Committee examined the issue. Admissions Committee Chair Peter Wilding was present.

January 22, 1992 University Council agenda includes the admissions committee question for action following discussion with Admissions Dean, Student Financial Aid Director William Schilling. Admissions Committee Chair Peter Wilding will be present.

From the Statutes of the Trustees

Article 9. The Faculties and the Schools and Colleges. Paragraph 9.6, page 18:

Subject to general policies established by the Trustees, the responsibility for determining the quality of the student body shall rest with the Faculty of that school. Each Faculty shall articulate the criteria for selection of applicants for admission and shall establish a written admissions policy that describes these criteria. Each Faculty shall also monitor implementation of its admissions policy and amend it when necessary.

Subject to general policies established by the Trustees, and in a manner consistent with general University policies, each Faculty shall also set its regulations for instruction of students and requirements for recommendations for degrees in course and in faculty.

From the University Council Bylaws

The Committee on Undergraduate Admissions and Financial Aid shall have the cognizance over matters of undergraduate recruitment, admissions and financial aid which concerns the University as a whole and which are not the specific responsibility of individual faculties. The Committee shall have the authority to carry out studies on existing recruitment and admissions procedures and their relationships with existing policies on admissions and financial aid, and it shall be responsible for recommending changes in policy to the Council. It shall make recommendations annually concerning the size of the incoming class after receiving the advice of the individual faculties. The Committee shall be available to consult with the dean of admissions and director of financial aid on interpretation of existing policy and application of policy to specific cases. The Committee shall consist of nine faculty members, one administrator, four undergraduates, and one representative to the Committee. The vice provost for university life, dean of admissions, director of the Penn Plan, and director of student financial aid are non-voting ex officio members.
On the Committee on Undergraduate Admissions and Financial Aid

Resolution passed by Council Steering May 15, 1991
For action, University Council January 21, 1992

Whereas the Provost, pursuant to a recommendation from the Senate Executive Committee, has created a Provost’s Committee on Undergraduate Admissions, with a member from each undergraduate faculty, and, Whereas each of the undergraduate schools has a faculty committee charged with recommending to and monitoring for their respective faculties undergraduate admissions policies, and, Whereas the Senate Committee on Students and Educational Policy is charged to review and monitor the admissions and financial aid policies of the University, generally, and, Whereas “The admissions process is integral to the educational mission of the University [and] primary responsibility for that process is vested in the several faculties of instruction, the bodies best suited to decide matters of educational concern” (Handbook for Faculty and Academic Administrators, p. 64), Be it therefore resolved that: The University Council Committee on Undergraduate Admissions and Financial Aid is abolished effective July 1, 1992. The Council bylaws shall be amended to delete the committee.

— Michael Aiken
— Almarin Phillips

1991-92 Provost Committee on Undergraduate Admissions

Provost: Michael Aiken
President: Sheldon Hackney
Admissions Dean: Lee Stetson
Undergraduate School Admissions Committee Chairs:
- Prof. Jonathan Baron, Psychology
- Prof. Kathleen McCauley, Nursing
- Prof. Alan Myers, Chemical Engineering
- Prof. Jerry Rosenbloom, Wharton
Undergraduate Student Member:
- Mr. David Kaufman, Student Committee on Undergraduate Education
Staff:
- Mr. Frank E. Claus, Associate Vice President for Finance
- Mr. William Schilling, Director of Student Financial Aid
- Dr. Stephen Steinberg, Assistant to the President

University Council Committee on Safety and Security
Proposed Recommendations for Control of Bicycles on Campus

For discussion, University Council January 21, 1992

The evident increase in the use of bicycles on campus has resulted in:
- an overwhelming demand for bicycle racks
- a decrease in the availability of appropriate locations for the placement of new racks
- an increase in the improper securing of bicycles to handicap access ramps, handrails, trees, fences, etc.
- the fear by pedestrians that they will be run down by a bicyclist
- an increase in bicycle-related accidents and/or injuries
- an invitation to attract unwanted individuals to the campus resulting in an increased rate of bicycle theft and other crimes

The Safety and Security Committee urges that the following recommendations be considered as soon as possible:
- the riding of bicycles be prohibited on Locust Walk, Hamilton Walk, and Smith Walk, and all cross walks leading to these pedestrian walkways
- a 5-mile-per-hour speed limit be posted for all other University Walkways and street sidewalks.
- appropriate bicycle parking facilities be provided at, or in close proximity to, major entrances leading to Locust Walk, Hamilton Walk, and Smith Walk and that other bicycle racks be eliminated.
- all cyclists utilizing bicycle parking facilities register their bicycles with the University Police Department.
- An enforcement program be established to provide for compliance with established policy, including the removals of, and/or fines for, illegally parked bicycles, as well as fines/sanctions for riding bicycles in prohibited areas and/or speeding in posted areas.

Humanities Proposals: Deadline May 1

Each year the Humanities Coordinating Committee of the School of Arts and Sciences dispenses funds to make possible Faculty Seminars in the Humanities. Funding requests for 1992-1993 are now invited. Preference will be given to University of Pennsylvania-based faculty seminars and groups that do not have access to other sources of funding. These funds are not meant to replace or supplement normal budgets for departmental colloquia.

To qualify, each application should include:
1. A description of the seminar's purpose and philosophy, which should be interdisciplinary and humanistic;
2. A list of faculty participants;
3. An outline of the proposed program for 1992-93;
4. A statement on any other funding sources (and amounts) available to the seminar;
5. A detailed outline of the seminar budget.

A detailed budget proposal is required. The available funds will be divided evenly among those seminars that are approved. Judging from past years, allocations are anticipated to fall in the range of $750 to $900 per seminar. Funds are normally for payment of honoraria and travel expenses for outside speakers, refreshments following lectures, and related publicity costs.

Proposals should be received in 16 College Hall/6378 (Graduate Division of Arts and Sciences) by Friday, May 1, 1992. Questions: Dr. Debra Israel, Ext. 8-8940.

Seed Money for Cancer Research

The University of Pennsylvania Cancer Center, through its American Cancer Society Institutional Research Grant, offers partial funding to full-time University faculty for biomedical research. The purpose of the Institutional Research Grant is to provide “seed money” for the initiation of promising new projects by junior faculty members or their equivalents which will enable them to obtain preliminary results so that they can compete successfully for national research grants.

Grants, ranging from $5,000-$15,000, will be awarded for the exploration of new developments in cancer research. Awards are granted for a one year period, non-renewable, and will be effective July 1, 1992.

The Scientific Review Committee of the University of Pennsylvania Cancer Center will review all applications. Applications will be judged on the basis of scientific merit and the role that the proposed research will play in obtaining peer-reviewed funding. Investigators who have a competitive research grant or who have received prior support from Penn’s American Cancer Society Institutional Research Grant are not eligible.

Interested faculty members are invited to obtain application forms and instructions from Beverly Ginsburg, Administrator, University of Pennsylvania Cancer Center, 6 Penn Tower, (662-6480). The deadline for applications is Wednesday, April 15, 1992.

— Beverly R. Ginsburg
Administrator, Cancer Center
University of Pennsylvania Police Department

This report contains tallies of part 1 crimes, a listing of part 1 crimes against persons, and summaries of part 1 crime in the five busiest sectors on campus where two or more incidents were reported between January 13, 1992 and January 19, 1992.

Totals: Crimes Against Persons -1, Thefts -23, Burglaries-4, Thefts of Auto -2, Attempted Theft of Auto -0

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
<th>Incident</th>
</tr>
</thead>
<tbody>
<tr>
<td>01/19/92</td>
<td>1:30 AM</td>
<td>Christian Assn.</td>
<td>Actor broke complainant's nose</td>
</tr>
<tr>
<td>01/13/92</td>
<td>10:25 AM</td>
<td>Lot 25</td>
<td>Food taken from hand truck</td>
</tr>
<tr>
<td>01/17/92</td>
<td>11:30 AM</td>
<td>Annenberg Sch.</td>
<td>Wallet broken/attempted to take beer</td>
</tr>
<tr>
<td>01/18/92</td>
<td>1:30 AM</td>
<td>Christian Assn.</td>
<td>See above, Crimes Against Persons</td>
</tr>
</tbody>
</table>

36th to 37th District: Crimes Against Walnut

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
<th>Incident</th>
</tr>
</thead>
<tbody>
<tr>
<td>01/15/92</td>
<td>11:24 AM</td>
<td>Van Pelt Libr.</td>
<td>Male attempted to take backpack/filed</td>
</tr>
<tr>
<td>01/16/92</td>
<td>4:09 PM</td>
<td>Van Pelt Libr.</td>
<td>Unattended textbooks taken</td>
</tr>
<tr>
<td>01/17/92</td>
<td>3:00 AM</td>
<td>Meyerson Hall</td>
<td>CD player taken from unsecured room</td>
</tr>
<tr>
<td>01/17/92</td>
<td>6:26 AM</td>
<td>Meyerson Hall</td>
<td>Camera taken from unsecured desk</td>
</tr>
</tbody>
</table>

30th to 34th District: Thefts of Market

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
<th>Incident</th>
</tr>
</thead>
<tbody>
<tr>
<td>01/13/92</td>
<td>11:15 PM</td>
<td>Zeta Psi</td>
<td>Room broken into/stereo cd player taken</td>
</tr>
<tr>
<td>01/14/92</td>
<td>9:35 AM</td>
<td>Lot 1</td>
<td>Auto taken</td>
</tr>
<tr>
<td>01/17/92</td>
<td>1:04 PM</td>
<td>Lot 26</td>
<td>Auto taken</td>
</tr>
<tr>
<td>01/18/92</td>
<td>8:45 AM</td>
<td>Zeta Psi</td>
<td>Coat taken</td>
</tr>
</tbody>
</table>

37th to 38th District: Unattended bag taken

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
<th>Incident</th>
</tr>
</thead>
<tbody>
<tr>
<td>01/14/92</td>
<td>5:09 AM</td>
<td>Bookstore</td>
<td>Pens taken from store</td>
</tr>
<tr>
<td>01/15/92</td>
<td>2:41 PM</td>
<td>Bookstore</td>
<td>Book bag taken from secured locker</td>
</tr>
</tbody>
</table>

32nd to 34th District: Convention to South

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
<th>Incident</th>
</tr>
</thead>
<tbody>
<tr>
<td>01/13/92</td>
<td>2:58 PM</td>
<td>University Museum</td>
<td>Secured bike taken from rack</td>
</tr>
<tr>
<td>01/14/92</td>
<td>1:30 PM</td>
<td>Lot 7</td>
<td>Car phone taken/window broken</td>
</tr>
<tr>
<td>01/14/92</td>
<td>3:20 PM</td>
<td>Lot 7</td>
<td>2 coats taken from auto/window broken</td>
</tr>
</tbody>
</table>

Safety Tip: Protect your property—engrave your property and keep a record of serial numbers... Don’t leave a wallet, purse, books or other portable items on desks or in plain view... Register your bike free with the Penn Police, and use a kryptonite lock to secure it.

Update

JANUARY AT PENN

FILMS

23 Brown Bag Newsstrack, News from India; video news magazine; noon, University Museum (Transnational Cultural Studies).

TALKS

22 Notes on the Hispano-Caribbean Essay; Peter Earle, romance languages, noon, Harrison Room, Houston Hall (Latin American Cultures Program).